

Wild Rose Community Mem. Hospital, Inc.
601 Grove Avenue
Wild Rose, WI 54984-0243
(920) 622-3257

Type: GMS Critical Access Hospital
Control: Other Not for Profit
Fiscal Year: 01/01/02 to 12/31/02

County: Waushara
Analysis Area: Lake Winnebago (3)
Volume Group: 1

Selected Utilization Statistics	FY 2002	All GMS Hospitals		Analysis Area 3		Volume Group 1		FY 2002 vs. 2001	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2001	Ratio
Occupancy Rate (%)									
Adult medical-surgical	7.9%	57.4%	0.14	54.1%	0.15	15.9%	0.50	8.8%	0.90
Obstetrics	. %	39.6%	.	40.5%	.	5.7%	.	. %	.
Pediatrics	. %	48.0%	.	29.1%	.	20.4%	.	. %	.
Total hospital	7.9%	55.9%	0.14	51.9%	0.15	31.3%	0.25	8.8%	0.90
Average Census (Patients)									
Adult medical-surgical	2.1	30.4	0.07	23.6	0.09	2.1	1.01	2.4	0.90
Obstetrics	0.0	3.9	0.00	3.7	0.00	0.0	0.00	0.0	.
Pediatrics	0.0	1.8	0.00	0.8	0.00	0.5	0.00	0.0	.
Total hospital	2.1	55.4	0.04	44.3	0.05	9.1	0.23	2.4	0.90
Average Length of Stay (Days)									
Adult medical-surgical	2.7	3.9	0.67	3.6	0.73	3.1	0.86	2.6	1.01
Obstetrics	.	2.4	.	2.4	.	2.1	.	.	.
Pediatrics	.	2.4	.	2.0	.	1.7	.	.	.
Total hospital	2.7	4.3	0.61	4.0	0.66	6.6	0.40	2.7	0.99
Surgical Operations									
Inpatient	3	1,424	0.00	1,403	0.00	36	0.08	0	.
Outpatient	40	3,187	0.01	4,482	0.01	152	0.26	24	1.67
Inpatient as % of all surgeries	7.0%	30.9%	0.23	23.8%	0.29	19.2%	0.36	0.0%	.
Outpatient Visits									
Non-emergency visits	12,654	75,046	0.17	51,093	0.25	8,386	1.51	11,977	1.06
Emergency visits	4,347	14,086	0.31	12,245	0.35	1,720	2.53	4,472	0.97
Full-time Equivalents (FTEs)									
Administrators	0.0	14.8	0.00	15.8	0.00	3.4	0.00	0.0	.
Nurses, licensed	11.6	160.1	0.07	116.5	0.10	19.7	0.59	12.7	0.91
Ancillary nursing personnel	10.3	54.3	0.19	30.8	0.34	8.1	1.28	12.5	0.83
All other personnel	50.3	384.2	0.13	295.7	0.17	38.0	1.32	50.3	1.00
Total FTEs	72.1	613.5	0.12	458.8	0.16	69.2	1.04	75.5	0.96
FTEs per 100 Patient Census (Adjusted)									
Administrators	0.0	14.6	0.00	16.4	0.00	36.0	0.00	0.0	.
Nurses, licensed	152.2	157.9	0.96	120.8	1.26	207.7	0.73	162.5	0.94
Ancillary nursing personnel	136.1	53.6	2.54	31.9	4.27	85.0	1.60	160.6	0.85
All other personnel	662.2	378.9	1.75	306.4	2.16	400.4	1.65	646.1	1.02
Total FTEs	950.5	605.0	1.57	475.4	2.00	729.0	1.30	969.2	0.98

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds set up and staffed	27	Health maintenance		Beds set up and staffed	4	Bassinets	0
Discharges	382	organization (HMO)	Yes	Discharges	87	Total births	0
Inpatient days	782	Preferred Provider		Inpatient days	1,233	Newborn days	0
		organization (PPO)	Yes				

Wild Rose Community Mem. Hospital, Inc.
Wild Rose

Inpatient Service Area

Inpatient Service Area	Level of Service*	Beds Set Up and Staffed 12/31/02	Discharges and Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)

General Medical-Surgical:							
Adult medical-surgical, acute	1	27	295	782	7.9%	2.1	2.7
Orthopedic	2	0	0	0	. %	0.0	.
Rehab. and physical medicine	2	0	0	0	. %	0.0	.
Hospice	2	0	0	0	. %	0.0	.
Acute long term care	5	0	0	0	. %	0.0	.
Other acute	5	0	0	0	. %	0.0	.
Pediatric, acute	2	0	0	0	. %	0.0	.
Obstetrics	5	0	0	0	. %	0.0	.
Psychiatric	5	0	0	0	. %	0.0	.
Alcoholism/chemical dependency	2	0	0	0	. %	0.0	.
ICU/CCU:							
Medical-surgical intensive care	5	0	0	0	. %	0.0	.
Cardiac intensive care	5	0	0	0	. %	0.0	.
Pediatric intensive care	5	0	0	0	. %	0.0	.
Burn care	4	0	0	0	. %	0.0	.
Mixed intensive care	5	0	0	0	. %	0.0	.
Step-down (special care)	5	0	0	0	. %	0.0	.
Neonatal intensive/intermediate care	5	0	0	0	. %	0.0	.
Other intensive care	2	0	0	0	. %	0.0	.
Subacute care	2	0	0	0	. %	0.0	.
Other inpatient	5	0	0	0	. %	0.0	.

Note: data should be used only in rows; do not summarize columns.

* 1=Provided-Distinct Unit, 2=Provided-Not Distinct Unit, 3=Available in Network, 4=Contracted, 5=Service Not Provided.

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE

Administrators/asst. administrators	0	0	0.0	Radiological services personnel	3	4	4.7
Physicians and dentists	0	0	0.0	Occupational therapists	0	0	0.0
Medical and dental residents	0	0	0.0	Occupational therapy assistants/aides	0	0	0.0
Registered nurses	7	6	10.0	Physical therapists	1	1	1.1
Certified nurse midwives	0	0	0.0	Physical therapy assistants/aides	1	0	1.0
Licensed practical nurses	1	3	1.0	Recreational therapists	0	0	0.0
Ancillary nursing personnel	9	6	10.3	Psychologists	0	0	0.0
Physician assistants	0	5	1.1	Social workers	0	0	0.0
Nurse Practitioners	0	1	0.6	All other health professionals	9	1	9.5
Medical records personnel	2	1	2.4	All other personnel	20	6	22.5
Pharmacy personnel	1	1	1.0	-----			
Clinical laboratory personnel	6	3	7.0	TOTAL	60	38	72.1

Wild Rose Community Mem. Hospital, Inc.
Wild Rose

Income Statement		Assets		Liabilities and Fund Balances	
Gross patient revenue	\$6,223,199	Cash and cash equivalents	\$109,081	Current liabilities	\$1,632,660
Less deductions	871,417	Net Patient receivables	729,778	Long-term debt	2,173,582
Net patient revenue	5,351,782	Other receivables	261,850	Other liabilities	175
Plus other revenue	83,047	Land, bldgs and equip: Net	413,589	Subtotal	3,806,417
Total revenue	5,434,829	Other assets	273,033		
Less expenses	5,804,912			Unrestricted fund balance	-2,019,086
Nonoperating gains/losses	38,074	Total Assets	\$1,787,331	Total liabilities & fund balance	\$1,787,331
Net Income	\$-332,009			Restricted fund balances	\$0

Selected Financial Statistics	FY 2002	All GMS Hospitals		Analysis Area 3		Volume Group 1		FY 2002 vs. 2001	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2001	Ratio
Gross Rev as % Total Gross Patient Revenue									
Medicare [\$3,604,970]	57.9%	41.7%	1.39	42.0%	1.38	58.9%	0.98	58.9%	0.98
Medical Assistance [\$570,429]	9.2%	9.0%	1.02	5.7%	1.60	10.1%	0.91	7.8%	1.17
Commercial [\$1,667,774]	26.8%	43.2%	0.62	48.4%	0.55	26.7%	1.00	27.2%	0.99
All other [\$380,026]	6.1%	6.1%	1.00	3.8%	1.60	4.3%	1.41	6.1%	1.00
Deductions as % of Total Gross Patient Revenue									
Medicare [\$272,134]	4.4%	23.7%	0.18	19.7%	0.22	26.7%	0.16	9.3%	0.47
Medical Assistance [\$266,926]	4.3%	6.0%	0.72	3.5%	1.23	4.6%	0.93	4.0%	1.08
Commercial [\$188,275]	3.0%	9.4%	0.32	9.9%	0.31	4.5%	0.68	2.6%	1.17
Charity care [\$52,737]	0.8%	1.2%	0.70	0.8%	1.00	0.5%	1.71	1.8%	0.48
All other [\$91,345]	1.5%	1.4%	1.03	0.4%	3.59	0.4%	3.33	1.3%	1.14
Total deductions [\$871,417]	14.0%	41.7%	0.34	34.3%	0.41	36.7%	0.38	18.9%	0.74
Other Revenue and Net Gains or Losses									
Other revenue as % of total revenue	1.5%	5.1%	0.30	3.0%	0.51	2.8%	0.54	2.1%	0.73
Net gains/losses as % of net income	-11.5%	5.3%	-2.16	17.3%	-0.66	4.7%	-2.46	0.7%	-17.10
Expenses as % of Total Expenses									
Salary/fringe benefit[\$2,810,122]	48.4%	47.8%	1.01	51.6%	0.94	51.3%	0.94	46.4%	1.04
Supplies and services[\$2,354,701]	40.6%	40.5%	1.00	35.5%	1.14	38.7%	1.05	41.5%	0.98
Capital component [\$512,489]	8.8%	8.7%	1.01	10.5%	0.84	7.3%	1.20	9.0%	0.98
Bad debt [\$127,600]	2.2%	3.0%	0.74	2.4%	0.92	2.6%	0.83	3.1%	0.71
Fiscal Statistics									
Operating margin	-6.8%	6.1%	-1.13	5.0%	-1.37	4.5%	-1.50	-9.9%	0.69
Total hospital profit margin	-6.1%	6.4%	#	5.9%	-1.0	4.7%	#	-9.9%	0.61
Return on equity	16.4%	10.0%	1.64	8.5%	1.93	28.0%	0.59	28.8%	0.57
Current ratio	0.8	2.5	0.33	2.9	0.29	1.5	0.54	1.1	0.78
Days in net patient accounts receivable	49.8	57.8	0.86	61.8	0.81	60.9	0.82	.	.
Average payment period	104.2	52.6	1.98	40.5	2.57	66.6	1.56	80.7	1.29
Equity financing	-113.0%	56.2%	#	63.1%	-1.8	26.3%	#	-102.1%	1.11
Long-term debt to equity ratio	-1.1	0.5	-2.27	0.4	-2.41	1.4	-0.75	-1.3	0.84
Times interest earned	-1.7	5.0	#	4.2	-0.39	5.7	-0.29	-3.0	0.56
Total asset turnover	3.0	0.9	3.45	0.9	3.39	1.5	1.97	3.0	1.03
Average age of plant: years	24.8	9.5	2.61	8.3	3.01	11.4	2.19	24.6	1.01
Increase (decrease) total net patient rev	. %	. %	.	. %	.	. %	.	4.3%	.
Output gross rev (% of total gross pt. rev)	71.8%	44.1%	1.63	55.1%	1.30	32.5%	2.21	70.6%	1.02
Net Revenue Statistics									
Inpatient net revenue per discharge	\$6,698	\$7,870	0.85	\$6,169	1.09	\$8,870	0.76	\$5,182	1.29
Inpatient net revenue per day	\$2,527	\$1,834	1.38	\$1,587	1.59	\$2,010	1.26	\$2,029	1.25
Outpatient net rev per visit	\$199	\$343	0.58	\$484	0.41	\$253	0.78	\$188	1.06